



**Anderson County, SC
Twenty-Year Vision Plan
2006 - 2026**

Executive Summary

Anderson County, South Carolina's Vision Plan – *Imagine Anderson – Creating A Plan For Our County* – will serve as a catalyst for improving Anderson County over the next twenty years. In 2026, Anderson County will be celebrating its Bicentennial. This plan is being developed as part of the foundation for a great community. Anderson County is taking charge of its own destiny and creating a road map to its historic Bicentennial. This plan was developed by citizens throughout the county under the guidance of the Anderson Area Chamber of Commerce and its steering committee. A special note of thanks is extended to the Steering Committee members and to the Vision Investors. Members are listed in appendix 1 on pages 32 - 33. Vision investors are listed in appendix 2 on page 34. Carpe Diem Community Solutions, Inc. from Florida served as the consultant for this visioning process.

Through a nine-step process, this vision plan stands ready to support community-building in five goal areas in Anderson County. The five goal areas are:

- Growth Management
- Education
- Economic Development
- Health and Human Services
- Leisure and Recreation

The goal areas were developed from the Vision Input Process (VIP), step number four, which consisted of twelve individual interviews, eighteen focus group sessions, seven town hall meetings, mail-in citizen input forms, and online-based input. The goals and their corresponding objectives are presented in priority order based on the number of times the topic was mentioned. The public input process began in August 2006 with the kickoff, which featured visioning facilitation. Following the kickoff, individual interviews were conducted. The individuals interviewed represented the diversity within the county. An integral part of the VIP process was to meet with experts in areas targeted as essential to the county's growth and prosperity.

While *Imagine Anderson - Creating A Plan For Our County* is citizen-based, the dialogue among those who have an intimate stake and passion in their fields provided a pulse of the county and provided areas in which to probe deeper during the town hall meetings. The fact that these professionals were willing to meet for ninety minutes is evidence of their commitment to make *Imagine Anderson* a success. The focus group sessions followed the same format as the town hall meetings with one exception: after discussing "what needs to be done", the attendees broke out into smaller groups to discuss the five prioritized items regarding "how to facilitate the completion of the top five prioritized items". The Steering Committee established the following focus group topics:

- Arts & Culture
- Business
- Diversity/Unity
- Economic Development/Planning
- Education
- Environment/Natural Resources
- Emergency Management
- Faith

- Government/Public Facilities
- Health Care
- High School Students
- Human Services
- Law Enforcement/Courts
- Minority Communities
- Senior Adults
- Sense of Place
- Young Professionals
- Youth & Recreation

In order to carry the vision process to the people and to keep the town hall meetings in easily accessible locations, meetings were hosted in area high schools and recreation facilities in all five districts throughout the county. The town hall meetings gave citizens an opportunity to express their aspirations, dreams, and vision for the next twenty years. The format of the town hall meetings consisted of discussions about what should be done to make Anderson County a better place to live. After listing all aspects brought forward, each participant was given five sticker dots to prioritize all responses. After determining the two most prioritized items, the discussion moved toward how the two prioritized items could be accomplished, including listing stakeholders, existing resources, and obstacles.

The prioritized objectives information will be given to the Implementation Board to use in developing Vision Partnerships and Vision Alliances, and in supporting the implementation of the *Imagine Anderson* Vision Plan, and an Implementation Board has been elected to govern and manage this process.

At the conclusion of each interaction with Anderson County citizens, they were asked if there was anything left unsaid. Those attending and those unable to attend still had a chance to contribute to this dynamic process by using the citizen input forms distributed throughout the county, or they were able to go to www.imagineanderson.com to have their voices heard.

Thousands of comments were received from area residents. Based on these comments, 102 objectives were created within the five goal areas.

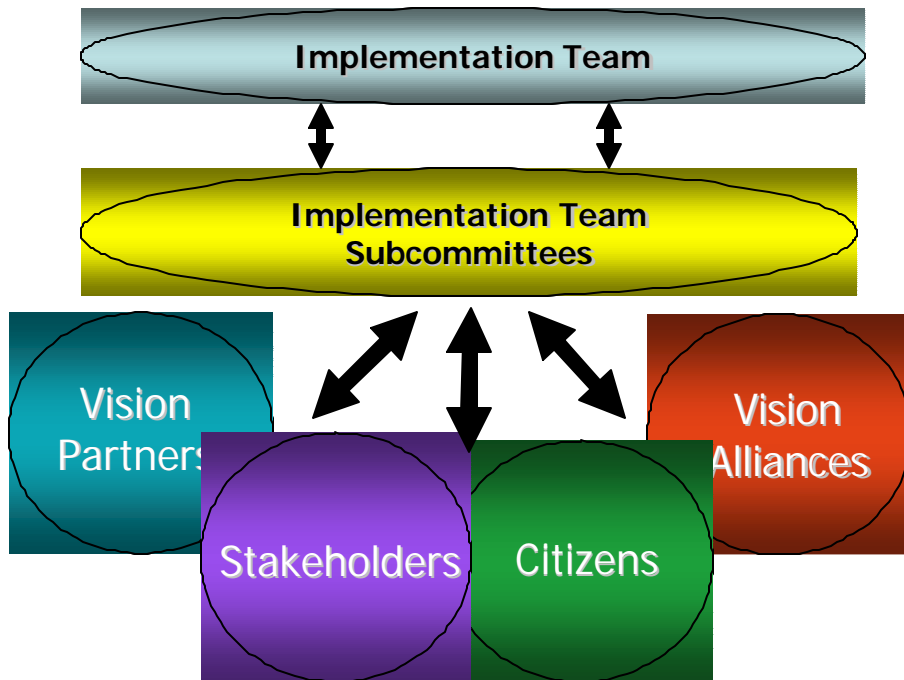
Occurring simultaneously with the Vision Input Process, the United Way of Anderson County, under the direction of SE Consulting, Inc. from Simpsonville, SC, was leading the county through the development of a *Community Impact Agenda*, which is designed to support the United Way as it moves forward in improving the lives of the citizens of Anderson County. The *Community Impact Agenda* and its goals complement the Anderson County Vision Plan. As with the Vision Plan, the *Community Impact Agenda* was developed by the citizens of Anderson County.

The visioning process has given the citizens of Anderson County a vehicle for their voices to be heard regarding shaping the future of the community and a vehicle to make it happen. The pages that follow provide benchmarks for the five goals areas, a vision statement for each goal area, and objectives to support each goal area in priority order.

Implementation

Overview

For the *Imagine Anderson – Creating A Plan For Our County* Vision Plan to become a reality, area businesses, clubs, citizens, and organizations must embrace it. Citizens must cross the threshold of commitment, accept responsibility for the county’s future, and take action to ensure it. To that end, citizens and organizations are encouraged to serve as Vision Partners to support the implementation of each objective within this plan. Vision Partners will be tasked to design and implement plans of action to move forward so that objectives may be brought to fruition. Below is an illustration depicting the relationships between the Implementation Team, its subcommittees, and the community.



Copyright: Carpe Diem Community Solutions, Inc.

The Implementation Leadership Team will set purpose and direction, as well as coordinate and guide the implementation of the Vision Plan. They will create opportunities to bring diverse groups of Anderson citizens together. The team will accomplish this by carrying out the following tasks:

1. Determine priorities
2. Develop Vision Partners/Alliances action teams
3. Seek Vision Partners/Alliances to develop action plans
4. Vision Partners/Alliances implement action plans
5. Develop community indicators & progress measures

Who are Vision Partners?

Any organization, business, civic group, government entity, church, individual, etc., that has volunteered to collaborate with other community members to implement the Vision Plan.

Vision Partners make individual objectives a reality.

Vision Partner Responsibilities:

- Adopt objectives
- Form strategic alliances where appropriate
- Create strategy benchmarks
- Develop action steps to accomplish the objective and meet the strategy benchmarks
- Allocate resources required for implementation
- Include in all printed and advertising material, affiliation with Vision Plan and link to web page
- Generate progress reports
- Review, revise, and refocus action steps when needed

How are Vision Alliances formed?

- When individuals/organizations come together to support the implementation of at least one objective
- An organized approach to developing partnerships without creating another bureaucracy

Imagine Anderson

Creating A Plan For Our County

The Anderson County, SC Vision Plan

2006 - 2026

People belong to a place, and place belongs to a people. This visioning plan for the people of Anderson County is a claim stake for the future. It is a collection of voices representing what matters most to the people of Anderson County.

All the ideas expressed during focus groups, interviews, and town hall meetings over the last few months were compiled and then clustered under the key categories that emerged from the commonality of responses. The five key categories are Growth Management, Education, Economic Development, Health and Human Services, Leisure and Recreation. The goals and their corresponding objectives are presented in priority order based on the number of times the topic was mentioned.

Growth Management:

The citizens of Anderson County want managed, reasonable growth, not wild unrestrained growth and not constricted, strangled growth. For economic prosperity, Anderson County must have growth. Citizens believe that growth can be plentiful while preserving history, natural beauty, and overall high quality of life. Governmental organizations need to be accountable for the management of growth.

- GM1 Develop a modern, vibrant downtown Anderson with attention to density issues; transportation and parking; land-use ordinances; coordinated city and county codes; the elimination of empty buildings; the preservation of historical buildings; a flourishing shopping, hotel, and commerce district; the variety of night activities; and appealing cultural events and experiences. Preservation partnership efforts can produce well-managed development. Partner with Anderson University and other educational institutions whenever possible to import quality public events that invigorate downtown economic activity.

- GM2 Preserve more green space. Provide quality-of-life additions, such as bike paths, walking trails, urban-area trails, and dedicated green spaces with high visual appeal, and retain access to clean water.

- GM3 Land-use ordinances, coordinated city and county codes, along with preservation partnership efforts, can produce well-managed development.

- GM4 We must have a land-use plan and a plan for growth, knowing when growth is coming, and being ready with financial resources to meet development that requires additional roads or road capacity; the management of school capacity and location; the expansion of water, utilities, sewer, waste, storm water capability; as well as maintenance and replacement of aging infrastructure.

- GM5 Transportation for tomorrow should be planned today, including public transportation, maintenance and expansion of roads, thoughtful linkages between Anderson, Williamston, Belton, Iva, Pelzer, West Pelzer, Pendleton, Powdersville, Honea Path, and Starr, as well as agreeable public transport within towns, an integrated mass transit system, and efficient passage through the county to major urban centers beyond the county. To allow for future growth and to ease traffic congestion, widen and improve 252, 76-178 (to Princeton, to Hwy 25), 247-25, north/south Hwy 29, other key arteries, and county roads, e.g., Flat Rock Road, Mayfair Road, and 187.
- GM6 Build on citizen and government pride in communities and in Anderson County to energize growth efforts. Enhance the comprehensive master plan, continuing to solicit involvement from many stakeholders, especially citizens at all levels, civic groups, government officials, and commercial interests. Planning is not a one-time event.
- GM7 Government agencies must continue to present a united front to reach agreement on common goals while continuing to be accountable. Citizens and city-county government officials must enforce zoning regulations and codes while addressing growth opportunities.
- GM8 Revitalize downtown areas countywide by developing modern, vibrant downtowns with attention to diversity issues, transportation and parking, land-use ordinances, coordinated city and county codes, elimination of empty buildings, preservation of historical buildings, flourishing shopping and commerce with a variety of night activities and attractive cultural events and experiences. Preservation partnership efforts can produce well-managed development.
- GM9 Identify road, utility, and sewer needs for growth. Increase access to sewer lines, and decrease septic tank use. Develop an incremental plan to add infrastructure, e.g., improved roads, water, and in many cases sewer, for rural areas.
- GM10 Promote and manage quality of growth along the I-85 corridor and provide necessary infrastructure, particularly water and sewer. Investigate new industrial parks on I-85 and tie-in to CU-ICAR.
- GM11 Citizens want accessible shopping and commerce in stylish urban settings while retaining the feel of the village with flexible gathering spaces for cultural events, with rural vistas, and with productive agricultural lands relatively close at hand.
- GM12 Maintain high quality air standards.
- GM13 Improve visual appeal of county with better landscaping, signage, and improve blighted areas.
- GM14 Develop resources and treasures, such as Lake Hartwell.
- GM15 Reevaluate local tax options to generate funds for improvements, e.g., roads, downtown areas, and expansion of utilities.
- GM16 Clean up and preserve Rocky River Swamp.
- GM17 Identify and preserve conservation-only areas with the county. Preserving nature areas will contribute to community health and quality of life.

- GM18 Preserve farming industry and rural heritage—our sense of connectedness to the land.
- GM19 Develop community and countywide recycling, especially for natural yard materials, providing composting and mulching services.

Education:

The crucial role of education is consistently held up as a beacon of health, prosperity, and good citizenship by the citizens of Anderson County, who believe that all educational institutions, resource managers, and interested citizens must make adjustments to meet the needs of today’s learners and those of tomorrow. Education is clearly given a place of importance in what is most valued in life. Education is multi-dimensional. All parties—state and local government, business, industry, parents, educators, and children—must value education for it to be successful.

- Ed1 Emphasize that education begins early with good parenting, wholesome childcare, and the school readiness of Anderson’s children. Early childhood education should be emphasized.
- Ed2 We must increase the graduation rate and decrease the dropout rate. The citizens of Anderson County want every child to graduate from high school. Current high school curriculum must prepare students for post-secondary education.
- Ed3 Teacher training and pay is a key to success—we must produce and hire quality teachers.
- Ed4 Consider all possible ways to make school districts more efficient, including closer coordination or consolidation, and revenue equalization, so that all children countywide receive equivalent opportunity and access to resources.
- Ed5 All county school districts need to be responsive to population growth in the development of new schools, balancing growth opportunities while being mindful of the need to preserve school history, neighborhood schools, traditions, and uniqueness. Plan for revitalization in those areas where growth has stagnated and deterioration has begun.
- Ed6 Build a quality workforce; bridge the gap between what schools are teaching and what business and industry needs. Vocational education is likely to play an increasingly greater role in building the valuable workforce of the future.
- Ed7 We must be flexible to adapt to the changing face of education, particularly in terms of the use of facilities, awareness of multiple learning styles, the employment of flexible modes of instruction, and the use of technology.
- Ed8 Strengthen community based support for Anderson County’s K-12 educational school systems.
- Ed9 Improve the school system. We cannot be satisfied with what we have. Be bold and demand excellence.
- Ed10 Find the appropriate balance between traditional K-12 subject matter, sports, foreign language, citizenship, applied subjects, life skills, cultural and historical studies, and the arts.

- Ed11 As part of school curriculum, improve teen choice-making to reduce the social ills of teen pregnancy, illegal drug use, domestic violence, and crime. Educate children and youth about real-world issues and the positive and negative consequences of those real-world choices.
- Ed12 Strengthen the partnership with Anderson University, Tri-County Technical College, Clemson University, the K-12 systems, and other educational institutions to advance economic development, which leads to higher paying jobs.
- Ed13 Think of education as filling a spectrum of opportunities for all parts of society from infant to senior.
- Ed14 Use citizen volunteers to augment educational offerings and to render assistance to educators and school systems. Develop an energetic mentoring system that uses skilled adults, seniors, and college students.
- Ed15 Provide opportunities and assistance for those who have documented needs so that they can access a quality education, e.g., the poor, single mothers, those who have served time and are rehabilitated.
- Ed16 Use county resources or develop underused areas to partner in education and recreation programs, e.g., Lake Hartwell, Rocky River Swamp, and Old Anderson Mill.
- Ed17 Provide English-as-a-second-language training and education services.
- Ed18 Develop or improve local historical educational opportunities and enhance historical educational programs at area museums.

Economic Development:

The citizens of Anderson County recognize the importance of an adaptable, productive workforce and the necessity of having plenty of jobs available. A diversified economy is the goal, complete with the necessary service jobs, but also with ample employment opportunities in technology, health care, commerce, agriculture, and tourism, among other areas.

- Econ1 Create a climate that welcomes a diversity of new high tech, clean industry jobs and business opportunities, as well as stimulating job growth in areas already present in Anderson County. Partner with private enterprise to strengthen entrepreneurial development.
- Econ2 Continue to emphasize and demand a quality workforce through the emphasis on education. Identify quality workforce needs, and match education and training to those needs. In addition, provide skill building training for the underemployed, senior adults, able bodied, disabled and special needs individuals to better meet the demands of business and industry in the area.
- Econ3 Develop and present family support systems classes, and make quality affordable childcare accessible seven days a week and twenty-four hours a day.
- Econ4 Develop industries and businesses that are best suited for areas of employment: geriatrics, technology, healthcare, pharmaceuticals, telecommunications, sustainable farming, research & development, and tourism, as well as the service industry. Future jobs will come if we prepare for them.

- Econ5 Higher wage jobs from diverse business options will be required to keep the young in Anderson County. Welcome young, skilled professionals. Keep young professionals and youth here by providing the following: jobs with good incomes and growth opportunities, a safe living environment, a variety of recreational activities, quality education opportunities, family activities, and a vibrant community that values diversity while preserving a small town quality of life.
- Econ6 Build an economic base that allows young people to stay in Anderson, while maintaining the atmosphere of being a friendly and caring community, a multi-faceted and diverse city with a small town atmosphere.
- Econ7 Seek out and encourage higher paying, knowledge-based jobs. Provide jobs at all economic levels. Create economic diversity.
- Econ8 Sustain and enhance the tie-in with Anderson University, Clemson University, Tri-County Technical College, as well as other educational institutions, in economic development activities.
- Econ9 Reevaluate transportation between towns and with major nearby urban and educational centers, e.g., Greenville, Clemson, and Charlotte.
- Econ10 Consider marketing Anderson County as a retirement community and then be prepared to provide the necessary transportation, health care, and community flavor to match. Provide a network to support individual aging population needs.
- Econ11 Ensure the sustainability of natural resources, particularly water, air quality, and food supply, as foundations for economic development.
- Econ12 Look to Lake Hartwell to offer conference center facility, recreation, and tourism industry jobs. Develop a plan for its long-term use.
- Econ13 Most jobs will come from small- and medium-sized businesses. Identify what exists now and find ways to support, and to offer incentives to, those businesses. Be business-friendly. Partner with private enterprise to strengthen entrepreneurial development.
- Econ14 Access the talents, skills, and the mentoring potential of senior citizens, who can provide a match to support Anderson's workforce needs.
- Econ15 Consider financial options to fuel economic development, e.g., sales tax, casino revenue tax.
- Econ16 Create or expand industrial parks and commerce zones to provide incentives to business, particularly in the I-85 corridor. Promote expanded use of the Clemson University Advanced Materials Center.
- Econ17 Balance an aging population with promoting and attracting youth and young professionals.
- Econ18 Attract corporate headquarters to area.

- Econ19 Expand regional partners and economic development alliances with Pickens, Abbeville, and Oconee Counties to attract industry, such as auto supply and support, call centers, and distribution centers. Offer incentives for businesses that will stay in our area.

- Econ20 Create vibrant downtown areas for village-style shopping, restaurants, specialty shops, and commerce, as well as night activities and recreation.

- Econ21 Preserve historic downtown for each community and other historic sites in county.

- Econ22 Community would benefit from diversified news coverage and a local television station.

- Econ23 Host an economic development summit. Continue to advance strategies for developing and hosting good paying jobs. Develop an Anderson County portfolio. Market the county to clean industries.

- Econ24 Host a smart growth summit. Citizens need to be more enthusiastic advocates of smart growth.

- Econ 25 Eliminate all Blue Laws.

- Econ26 Stimulate economies of Eastside, Westside, Southside, and Morningside, leading to building renewal and creating opportunities for active, local businesses. Improve services and work with citizens to create communities of civic pride.

- Econ27 Strengthen and expand entrepreneurial business development, and promote entrepreneurial opportunities for young professionals.

- Econ28 Support and promote equestrian business as an economic development strategy.

- Econ29 Support the Anderson Regional Airport as an economic development asset and another source for economic growth for the area.

Health and Human Services:

The citizens of Anderson County recognize the central importance of key protective services and an effective healthcare system as fundamental to building safe and healthy lives. Much of the vision of the future is predicated on human vitality, and Anderson County residents are eager to find ways to bring healthcare to those who are without, to fill in present gaps in the network, to improve healthcare resources, and to provide human services for people of all ages.

- HHS1 Increase affordable home ownership rates and increase rental housing development. Upgrade substandard housing, providing transitional and special needs housing. Eliminate vacant substandard condemnable, per codes, houses.

- HHS2 Maintain and, where possible, expand accessible healthcare with 24-hour availability to healthcare providers. Promote widely accessible dental care and mental health. Work throughout Anderson County to help citizens promote wellness and healthy lifestyle while addressing their healthcare needs, e.g., medical, dental, and mental health.

- HHS3 Focus on improved methods to decrease drug use and gang violence. Establish a juvenile justice center. Provide a drug treatment center for youth. Address drug problems through education and appropriate legal system intervention.
- HHS4 Promote preventative healthcare through education, governmental support, and strengthening of the primary healthcare system, educating families to get them to move from health survival to healthy lifestyle choices.
- HHS5 Develop a comprehensive list of medical and health-related organizations and resources available to local citizens.
- HHS6 As the county population changes, adapt to citizen's needs, specifically the senior population and senior adult needs, e.g., in-home care, affordable assisted living, quality compassionate healthcare, supplemental activities that are mentally and physically stimulating. Promote community understanding of end-of-life issues.
- HHS7 Encourage affordable healthcare countywide. Decrease healthcare disparities.
- HHS8 Reduce teen pregnancy, illegal drug use, domestic violence, and crime through education and firm enforcement measures.
- HHS9 Anderson County's excellent health, wellness, and recreational facilities need to be sustained and protected while making them more accessible, affordable, and community oriented.
- HHS10 Secure adequate funding to improve public safety and emergency services for disaster preparedness and response to include a community-wide EMS system, a joint training center, an interoperability 800MHz communication system, and public safety education. Pool current and future public/private resources in Anderson County to support public safety and emergency services.
- HHS11 Provide improved services to the communities of Eastside, Westside, Southside, and Morningside. Establish a revitalization partnership with these communities and the City of Anderson and Anderson County to bring new opportunities. Particularly needed are improved police services, a library, road improvements, recreational facilities, small businesses, greater access to healthcare, and a blighted buildings renewal project.
- HHS12 Expand the hours and services of Westside Community Center and Jim Rice Center, including the availability of services for youth.
- HHS13 Take stock of, and strengthen, the availability of services, including police, EMS, and fire protection, to all areas of the county.
- HHS14 Provide a community network—a safety net—that protects children against abuse and neglect.
- HHS15 Promote school readiness, healthy nutrition, and the nurturing of children.
- HHS16 Guarantee that the disabled have access to healthcare, transportation, and human services.
- HHS17 Increase affordable independent living for the aging through modern facilities and good home health care.

- HHS18 Address community needs with the faith community so that churches create Beacon Resource Centers, each with unique, non-duplicated services.
- HHS19 Provide children with more access to preventative healthcare programs, utilizing all community resources.
- HHS20 Ensure stable and adequate future funding for police agencies.
- HHS21 Develop a comprehensive synergistic plan with all homeless and hunger service providers. The plan should strive to eliminate homelessness and hunger in Anderson County in ten years.
- HHS22 Create a smoke-free environment in public facilities and restaurants.
- HHS23 Promote the fair treatment of, and care for, animals including the enforcement of animal registration and animal treatment laws.

Leisure and Recreation:

Closely related to education, healthcare, and economic development are the considerations and appreciations that the citizens of Anderson County bring to leisure and recreation. Citizens want to protect the quality of life for all. A balanced life in Anderson County includes plentiful opportunities for recreation, relaxation, and the stimulation that comes with experience of culture and art.

- LR1 Collaborate and coordinate entertainment and recreation programs and services; centralize facilities; and share facilities among diverse, committed groups, churches, organizations, and communities.
- LR2 Create a countywide greenway plan that increases the number and quality of green spaces, natural areas, parks with themes, walkable communities, urban-to-rural trails to connect cities within the county, and safe places for leisure.
- LR3 Expand nightlife through a variety of cultural and entertainment activities. Promote use of existing facilities and utilize underused facilities, e.g., the amphitheater and the civic center, to support different types of entertainment events.
- LR4 Improve quality of, and access to, outlying areas’ park and recreation venues for families, e.g., ball fields available more in evenings and on weekends, family life centers, and resource centers. Evaluate and centralize recreational services and create more local community centers.
- LR5 Continue to develop the potential of Lake Hartwell as a major recreational asset for the county and guarantee accessibility for all. Considerations for growth should include a resort area, a golf course, beaches, playgrounds, picnic areas, camping facilities, and a water park.
- LR6 Support existing public activities, festivals, and entertainment events in order to provide other events. Seek sponsorship of entertainment activities.
- LR7 Have a variety of recreation available in all communities—more recreation, more entertainment, including plays, concerts, festivals, and large venue events.

- LR8 Increase number and variety of recreational options for all ages: biking, equestrian, walking, and running paths; public gardens; zoo and aquarium; skateboarding park; BMX course; summer youth camps; art and music events.
- LR9 Improve existing facilities for the performing arts to attract more high quality performing arts events. Provide more venues and more opportunities for the performing arts.
- LR10 Through public/private partnerships, create a performing arts center.
- LR11 Increase youth activities and provide more youth outlets, e.g., soccer fields, more sports facilities, including more opportunities for girls. Include community input when designing different youth activities at various recreational locations.
- LR12 Encourage public art within green spaces. Provide for play space and for interactive art for children.
- LR13 Increase inclusion of special needs and disabled participants in use of sports and recreational facilities.

Appendix 1 Steering Committee Members

The Anderson Area Chamber of Commerce is grateful to these individuals who gave of their time and talent to guide the visioning process.

Imagine Anderson Steering Committee

Name	Company	Vision Sector
Carl Beard	CCBeard & Associates	At-Large
Dr. Ronnie Booth	Tri-County Technical College	Education
Juan A. Brown, MD	Retired	Env/Natural Resources
Martin Brown	City of Anderson, Police Chief	Law Enf/Courts
Jim Broyles	Design South Professionals, Inc.	At-Large
Carol Burdette	United Way of Anderson County	At-Large
Senator Kevin Bryant	Anderson County Legislative Delegation	At-Large
Dr. Becky Campbell	Region I Public Health - SCDHEC	Healthcare
Don Chapman	Chapman Design Group, Inc.	Sense of Place
Charles Clary	Elliott Davis, LLC	At-Large
Michael Cunningham	Anderson County	Gov/Public Facilities
Steve Darby	Darby Electric Company, Inc.	Business
Joe Drennon	Anderson Area YMCA	Youth & Recreation
George Ducworth	Anderson University	Law Enf/Courts
Janine Ferra	AnMed Health	Diversity/Unity
Vicki Fletcher	Pendleton District Commission	Sense of Place
Fred L. Foster	Anderson Independent-Mail	At-Large
John Geer, Jr.	Duke Energy Emeritus	At-Large
Larry Greer	Anderson County Council	At-Large
Jake Grove	Anderson Independent-Mail	Coolness
David Harvell	Anderson County Municipal Association	At-Large
Cindy Hopkins	Anderson Area Chamber of Commerce	Adm Contact
Holt Hopkins	Anderson County	Util/Inf/ Transportation
J. Carey Jones, Jr.	Consolidated Southern Industries, Inc.	Coolness
Taylor Jones	Anderson County Emergency Services	Emergency Mgt
David King	Sullivan-King Mortuary	At-Large
Willis Lee	City of Anderson	Youth & Recreation
Lee R. Luff	Anderson Area Chamber of Commerce	At-Large
John Lummus	Tri-County Technical College	Plan/Economic Dev
Bill McAbee	Anderson County Council	At-Large
Linda McConnell	City of Anderson	Gov/Public Facilities
Doug McDougald, Jr.	The McDougald Funeral Home	Chairman
Dennis McKee	City of Anderson, City Council	At-Large
Maurice McKenzie	City of Anderson	At-Large
Marshall Meadors, MD	Primary Care Associates, PA	At-Large
Pam Melbourne	Hospice of the Upstate	Senior/Aging Pop
Marshall Mitchell	Anderson County Taxpayers Association	At-Large
Hamid Mohsseni	Tucker's Restaurant	Business
D. Kirk Oglesby	Retired	Human Services
Robert Rainey	Foothills Community Foundation	At-Large
Charles Rice	Medicus	Diversity/Unity

Tom Richie	Young Memorial ARP Church	Arts/Culture/Faith
Jeff Ricketson	Anderson County	At-Large
Shae Rozakos	Anderson County Economic Development	At-Large
Cordes Seabrook, Jr.	Retired	At-Large
Jane Sosebee	BellSouth	Plan/Economic Dev
Alex Spainhour	GAMAC	Arts/Culture/Faith
Tony Stewart	City of Anderson, City Council	At-Large
Michelle Strange	Anderson County	Env/Natural Resources
Rep. Michael Thompson	Anderson County Legislative Delegation	At-Large
Mike Tillirson, MD	AnMed Health	Healthcare
Fred Tolly, Jr.	Anderson County Council	At-Large
Louise Trammell	Martin Advertising	Chair, PR/Marketing Comm
Bowen Wakefield	Retired	At-Large
Dr. Evans Whitaker	Anderson University	Education
Scott Willett	Anderson Regional Joint Water District	Util/Infra/Transportation
Libby Winkler	Anderson County Habitat for Humanity	Human Services
Ann Wright	American Red Cross	Emergency Mgt
Doug Wright	SENIOR Solutions	Senior/Aging Population

Appendix 2 Vision Investors

Special thanks to these organizations whose support has made the development of the Vision Plan possible.

Anderson Area Chamber of Commerce
Anderson Area YMCA
Anderson County
Anderson County Development Partnership
Anderson County Library
Anderson County School District 1
Anderson County School District 2
Anderson County School District 3
Anderson County School District 4
Anderson County School District 5
AnMed Health
Anderson Independent-Mail
Anderson Journal
City of Anderson
Civic Center of Anderson
Design South Professionals, Inc.
Duke Energy
Fairway Outdoor Advertising
Hilton Garden Inn & Conference Center
Hospice of the Upstate
Martin Advertising, Inc.
Piedmont Natural Gas Company
SENIOR Solutions
Tri-County Technical College
Westside Community Center

Appendix 3 Community Impact Agenda

Coordination with Imagine Anderson

The United Way has developed a community impact agenda addressing issues that matter most, collectively creating positive, sustainable change in our community and ultimately improving the lives of our residents. That's the business of United Way.

To view the entire Community Impact Agenda, please visit:
www.unitedwayofanderson.org

Report and facilitation provided by:

Seize the day with



Providing solutions.....building communities

Carpe Diem Community Solutions, Inc.
405 Andrew Jackson Trail
Gulf Breeze, FL 32561
(850) 916-4625
lcherry@cdc-s.com
www.carpediemcommunitysolutions.com